



2024 ANNUAL REPORT



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4.1.2 FINANCIAL HIGHLIGHTS

The main financial highlights of the year and their associated financial impact are reported in note 4.3.1 Financial Highlights.

4.1.3 FINANCIAL REVIEW IFRS

in US\$ million	FY 2024	FY 2023
Revenue	4,784	4,963
Lease and Operate	2,074	1,563
Turnkey	2,710	3,400
EBITDA	1,041	1,239
Lease and Operate	842	695
Turnkey	287	646
Other	(88)	(101)
Profit/(loss) attributable to shareholders	150	491

PROFITABILITY

Revenue

Total revenue decreased by 4% to US\$4,784 million compared with US\$4,963 million in 2023. This decrease was mainly driven by the Turnkey segment despite the positive impact of the Lease and Operate segment.

Turnkey revenue decreased by 20% to US\$2,710 million, compared with US\$3,400 million in the year-ago period, mainly explained by (i) the completion of FPSO *Prosperity* during the last quarter of 2023 and FPSO *Sepetiba* early January 2024, and (ii) a reduced level of progress during the period compared with the year-ago period on FPSO *Almirante Tamandaré*, FPSO *Alexandre de Gusmão* and FPSO *ONE GUYANA* as those projects approached completion during the current year. This was partially offset by (iii) the progress on the awarded contracts for the FPSO *Jaguar*, GranMorgu FPSO and FSO Trion projects and (iv) the increased support to the fleet through brownfield projects.

Lease and Operate revenue increased by 33% to US\$2,074 million, compared with US\$1,563 million in the year-ago period. This reflects mainly the following events: (i) FPSO *Prosperity* and FPSO *Sepetiba* joining the fleet upon successful delivery during the last quarter of 2023 and early January 2024 respectively, (ii) full consolidation of the lease and operating entities related to FPSOs *N'Goma*, *Saxi Batuque* and *Mondo* following the acquisition of additional shares ('Sonangol transaction'), and (iii) an increase in reimbursable scope on the fleet partially offset by (iv) reduced revenue from FPSO *Liza Unity* only contributing in 2024 as an operating contract following the purchase of the unit by the client at the end of 2023 (therefore not contributing to lease revenue in 2024) and (v) regular declining profile of interest revenue from finance leases.

EBITDA

EBITDA based on IFRS accounting policies amounted to US\$1,041 million, representing a 16% decrease compared with US\$1,239 million in the year-ago period. This variance is further detailed as follows by segment:

- Turnkey EBITDA decreased to US\$287 million in the current year, compared with US\$646 million in the year-ago period, as a result of (i) the completion of FPSO *Prosperity* during last quarter of 2023 and of FPSO *Sepetiba* early January 2024, (ii) a reduced level of progress during the period compared with the year-ago on FPSO *Almirante Tamandaré*, FPSO *Alexandre de Gusmão* and FPSO *ONE GUYANA* as those projects approached completion during the current year. This was partially offset by (iii) the increased support to the fleet through brownfield projects, (iv) an improved performance on some projects in the portfolio affected in prior years by the historical consequences of the pandemic and subsequent pressure on the global supply chain and (v) a reduced investment on Floating Offshore Wind projects following the implementation of the Ekwil Joint Venture in partnership with Technip Energies. Finally, it should be noted that with respect to the awarded contracts for the GranMorgu FPSO and FSO Trion projects which contributed to the revenue during the period, no contribution to EBITDA was recognized as those projects had not reached the requisite 'stage of completion' to allow margin to be recognized at the end of the current period. With regards to FPSO *Jaguar*, the contribution to EBITDA is limited over the period as the project just reached the requisite 'stage of completion' during the last quarter of 2024.
- Lease and Operate EBITDA for the current period increased by 21% to US\$842 million versus US\$695 million in the year-ago period. This increase resulted from (i) the same drivers as for the Lease and Operate revenue, and (ii) the net gain arising from the acquisition of interests held by Sonangol related to FPSOs *N'Goma*, *Saxi Batuque* and *Mondo* and the

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divestment in the parent company of the Paenal shipyard in Angola recognized in Other Operating Income, both impacting the Lease and Operate segment due their strategic and commercial link for a total amount of US\$32 million partially offset by (iii) additional non-recurring maintenance costs for the fleet under operation.

The other non-allocated costs charged to EBITDA amounted to US\$(88) million in 2024, a US\$(13) million decrease compared with the US\$(101) million in the year-ago period, which is mainly explained by the one-off impact of US\$11 million restructuring costs following the implementation of an optimization plan related to the Company's support functions' activities in the year-ago period.

EBITDA is reconciled to the consolidated income statement as follows:

in US\$ million	Notes	FY 2024	FY 2023
Profit/(loss)		211	614
Add: Income tax expense	4.3.10	73	(25)
Less: Share of profit/(loss) of equity accounted investees	4.3.29	(19)	(19)
Add: Net financing costs	4.3.9	663	575
Operating profit/(loss) (EBIT)		928	1,145
Add: Depreciation, amortization and impairment	4.3.5	113	94
EBITDA		1,041	1,239

Net income

Depreciation, amortization and impairment increased by US\$19 million compared with the year-ago period, mostly explained by the US\$39 million *FPSO Cidade de Anchieta* impairment (refer to note 4.3.13 Property Plant and equipment), partially offset by the impairment of a funding loan provided to some equity-accounted entities, which was recognized a year ago.

Net financing costs totaled US\$(663) million, compared with US\$(575) million in the year-ago period. This increase of 15% compared with prior year is mainly explained by (i) increased project financing to fund continued investment in growth on *FPSO Almirante Tamandaré*, *FPSO Alexandre de Gusmão* and *FPSO ONE GUYANA*, and (ii) additional interest expense generated by the construction financing of *FPSO Jaguar*, partially offset by (iii) lower interest expense on FPSOs *Liza Unity*, *Prosperity* and *Liza Destiny* following the purchase of the units by the client and the full repayment of the project loans in November 2023, November 2024 and December 2024 respectively, and (iv) the scheduled amortization of project loans for the fleet under operations.

The effective tax rate over 2024 increased to 27%, compared with (4)% in the year-ago period. The increase is primarily driven by the initial recognition of a deferred tax asset on a tax goodwill in Switzerland in prior year.

As a result, the consolidated net income attributable to shareholders stood at US\$150 million, a decrease of US\$(341) million compared with the prior year.

STATEMENT OF FINANCIAL POSITION

in millions of US\$	2024	2023	2022	2021	2020
Total equity	5,844	5,531	4,914	3,537	3,462
Net debt ¹	8,137	8,748	7,881	6,681	5,209
Cash and cash equivalents	806	543	683	1,021	414
Total assets	17,157	17,176	15,889	13,211	11,085

¹ Net debt is calculated as total borrowings (including lease liabilities) less cash and cash equivalents.

Total equity increased from US\$5,531 million at December 31, 2023 to US\$5,844 million at December 31, 2024, notwithstanding the dividend distributed to the shareholders of US\$150 million and the Company's cumulative share repurchase amount of US\$102 million in relation to:

- The share repurchase program (the 'Structural Buyback') effective from March 1, 2024, which was fully completed end of 2024 for a total amount of c. US\$70 million. The objective of this program was to reduce the Company's share capital. Therefore, all shares purchased have been cancelled at the end of 2024. and;