



2024 ANNUAL REPORT



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CASH FLOW / LIQUIDITIES – DIRECTIONAL

Directional cash and undrawn committed credit facilities amount to US\$2,639 million at December 31, 2024, of which US\$1,533 million is considered as pledged to specific project debt-servicing related to FPSO *ONE GUYANA*, FPSO *Alexandre de Gusmão*, FPSO *Prosperity* and FPSO *Jaguar*, or otherwise restricted in its utilization.

The consolidated cash flow statement under Directional reporting is as follows:

in millions of US\$	2024	2023
Directional EBITDA	1,896	1,319
Adjustments for non-cash and investing items		
Directional Addition/(release) provision	23	51
Directional Effect of disposal of property, plant and equipment	1,112	902
Directional (Gain) / loss on acquisition of shares in investees	(74)	(0)
Directional Share-based payments	21	20
Changes in operating assets and liabilities		
Directional (Increase)/Decrease in operating receivables	(1,181)	(211)
Directional Movement in contract assets	124	(153)
Directional (Increase)/Decrease in inventories	(26)	(124)
Directional Increase/(Decrease) in operating liabilities	773	(84)
Directional Income taxes paid	(178)	(104)
Directional Net cash flows from (used in) operating activities	2,492	1,616
Directional Capital expenditures	(937)	(1,658)
Directional (Addition) / repayments of funding loans	(4)	(4)
Directional Cash flows from changes in interests of subsidiaries	1	0
Directional Cash receipts from sale of investments in joint ventures	57	(0)
Directional Other investing activities	27	23
Directional Net cash flows from (used in) investing activities	(858)	(1,639)
Directional Additions and repayments of borrowings and lease liabilities	(969)	287
Directional Dividends paid to shareholders	(154)	(197)
Directional Share repurchase program	(102)	(5)
Directional Payments from/to non-controlling interests for change in ownership	-	(21)
Directional Proceeds from settlement of interest rate swaps	-	154
Directional Interest paid	(327)	(248)
Directional Net cash flows from (used in) financing activities	(1,552)	(29)
Directional Foreign currency variations	(3)	0
Directional Net increase/(decrease) in cash and cash equivalents	79	(52)

The Company generated strong Directional operating cash flows mainly as a result of the cash flow from the fleet under operations, the positive turnkey cash flows benefiting from client's milestone payments on FPSO projects and the proceeds received from FPSO *Liza Destiny* and FPSO *Prosperity* sale.

Cash generated from the strong Directional operating cash flows and drawdowns on project and construction financings, together with some of the Company's existing cash, was primarily used to:

- Invest in the five FPSOs under construction over the period and the Fast4Ward® new build multi-purpose hulls;
- Repayment of the project loan following the FPSO *Liza Destiny* and FPSO *Prosperity* sale;
- Return funds to shareholders through dividends and share repurchase programs; and
- Service the Company's non-recourse debt and interest in accordance with the respective repayment schedules.

The Company completed the acquisition of the shares in the lease and operating entities related to FPSOs *N'Goma*, *Saxi Batuque* and *Mondo* from its partner Sonangol EP and simultaneously completed the sale of all its shares in the parent company of the Paenal shipyard in Angola to a subsidiary of Sonangol EP for a total consideration paid net of cash acquired of approximately US\$40 million, which is reported as investing activity within the Directional cash flow statement.

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With regards to the 13.5% divestment to CMFL, completed in October 2024, the cash proceeds from the transaction net of cash transferred are reported in investing activity within the Directional cash flow statement for an amount of US\$45 million.

As a result, Directional cash and cash equivalents increased from US\$563 million at year-end 2023 to US\$606 million at year-end 2024.

4.1.5 ALTERNATIVE PERFORMANCE MEASURES

ESMA defines an alternative performance measure (APM) as a financial measure of historical or future financial performance, financial position, or cash flows, other than a financial measure defined or specified in the applicable financial reporting framework (IFRS).

In addition to measures defined in IFRS, the Company continuously analyzes the performance of its activities based on APMs applicable to IFRS and to Directional reporting.

The Company provides a full reconciliation of Directional reporting and IFRS figures for items relating to the consolidated income statement, the consolidated statement of financial position and the consolidated cash flow statement in 4.3.2 Operating Segments and Directional Reporting.

APMs may be viewed under the following two categories:

1. **APMs applicable to IFRS and Directional reporting:** The Company uses these APMs in order to enhance investor's understanding of its financial reporting, and to facilitate meaningful comparison of the results between periods. The Company provides these APMs based on IFRS and Directional reporting.

APM	Definition	Purpose
<i>Operating profit/(loss) (EBIT)</i>	Earnings before interest and tax. EBIT is calculated based on Profit/(loss) excluding net financing costs, income tax expense, as well as share of profit/(loss) of equity-accounted investees and is presented in the consolidated income statement.	Used to monitor earnings trend.
<i>EBITDA</i>	Earnings before interest, tax, depreciation and amortization. EBITDA is calculated based on EBIT excluding depreciation, amortization and impairment and is derived from the consolidated income statement.	Indicator of the Company's overall profitability.
<i>Net debt</i>	Net debt is calculated as total borrowings (including lease liabilities) less cash and cash equivalents. Reconciliation on an annual basis is provided in note 4.3.27 Capital risk management of the annual consolidated financial statements.	Indicator of the Company's level of debt.
<i>Directional EBIT</i>	EBIT calculation based on Directional reporting instead of IFRS. Refer to 4.3.2 Operating Segments and Directional Reporting for further detail.	Used to monitor earnings trend based on Directional reporting, as monitored by the Management Board.
<i>Directional EBITDA</i>	EBITDA calculation based on Directional reporting instead of IFRS. Refer to 4.3.2 Operating Segments and Directional Reporting for further detail.	Indicator of the Company's overall profitability based on Directional reporting, as monitored by the Management Board.
<i>Directional net debt</i>	Net debt calculation based on Directional reporting instead of IFRS. Refer to 4.3.2 Operating Segments and Directional Reporting for further detail.	Indicator of the Company's level of debt based on Directional reporting, as monitored by the Management Board.